

NORTH YORKSHIRE COUNTY COUNCIL
SCRUTINY OF HEALTH COMMITTEE

13th September 2019

***Tees, Esk and Wear Valleys NHS Foundation Trust –
Development of Foss Park hospital in York***

Report of

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Purpose of this report

1. This paper provides an update regarding the development of Foss Park hospital in York, highlighting key timings and providing an overview of progress to date.

Background



2. A previous report was presented to the North Yorkshire County Council (NYCC) Scrutiny of Health Committee in September 2018. Since that time there have been a number of developments and key milestones.
3. The new purpose-designed 72 bed hospital will provide two adult, single sex wards and two older people's wards - one for people with dementia and one for people with mental health conditions such as psychosis, severe depression or anxiety. The hospital is due to be open in spring 2020.
4. TEWV is investing approximately £37m (including VAT, fees and land purchase) from internal cash resources to develop the new hospital.
5. The new hospital will be completed in early 2020 and commissioning work will commence in March 2020 following formal handover from Wates. The transfer of

clinical services is planned to commence in April 2020. The programme is currently on track to the agreed timetable and within the expected costs.



6. Service user and carer involvement has been essential to the development of Foss Park and we have facilitated over 50 design workshops in which service users and carers, and clinical staff, have taken an active part. This level of engagement has continued beyond the design stages and service users and carers are key members of our project steering group, helping us to improve our understanding and to raise awareness of their needs.
7. There has been no impact to current service delivery during the development and construction of Foss Park, and TEWV have continued to provide inpatient beds in York as follows:
 - 12 female adult beds at Ebor Ward (part of Peppermill Court)
 - 12 male adult beds at Minster Ward (part of Peppermill Court)
 - 18 mixed sex functional older persons beds at Cherry Tree House
 - 14 female dementia beds at Meadowfields.
 - 14 male dementia beds at Acomb Garth.
8. In October 2018 a focus group comprising service users, carers, clinical staff and key stakeholders and partners was facilitated to identify naming options for the new hospital. A democratic process was enabled to determine naming options for the new site and the 4 individual wards. From the focus group a paper was provided for the TEWV Executive Management Team to make the final decisions, based on the expressed wishes.
9. The decision was made for the hospital to be called **Foss Park** and the individual wards were named as follows:
 - **Ebor** ward – female adult beds
 - **Minster** ward – male adult beds
 - Moor ward –older person’s functional beds

- Wold ward – older person’s organic (dementia)beds
10. Following this decision, considerable feedback was received from service users and carers and from clinical staff regarding the naming of the older person’s wards. Feedback consistently highlighted that both names were problematic and required a suffix after the name to make the easier to articulate.
 11. Further work was undertaken within older person’s inpatient services to establish service users and carers most popular choices of suffix. As a result of this engagement work it has been confirmed that the names for the older person’s wards are as follows:
 - **Moor Croft** ward –older person’s functional beds
 - **Wold View** ward – older person’s organic (dementia)beds
 12. Over the last 12 months we have been proactively managing our dementia beds and the number of beds in use had dramatically decreased because agencies are working more closely together to avoid unnecessary admissions and to reduce the amount of time people remain within our inpatient environments (delayed transfers of care).
 13. As a result of these developments we decided to merge our 2 current dementia wards into one mixed sex ward at Meadowfields in York, in preparation for our later move to Foss Park hospital in April 2020. This has necessitated some building work to Meadowfields to maximise safety, privacy and dignity, and to ensure compliance against the prescribed standards of eliminating mixed sex accommodation such as the provision of extra bathing facilities and the managed adjacency of rooms.
 14. The revised layout of Meadowfields will accommodate 18 patients in total, made up of 10 male and 8 female beds, and will transfer to Wold View ward at Foss Park in April 2020.
 15. Acomb Garth will move into Meadowfields on Tuesday 6th August 2019 and service users and their carers have been fully informed about these changes.
 16. To ensure successful transition into Wold View ward in April 2020 we have been actively reducing the availability of dementia beds in York whilst enhancing community provision. At the time of writing this report we have 3 female dementia patients in 8 beds (giving 5 vacant female beds) and 8 male patients in 10 beds (giving 2 vacant male beds).
 17. Concern has previously been expressed in York, and more recently has been raised in Harrogate, regarding the availability of inpatient beds in the future, most specifically with regards to older person’s beds. Currently there are 9 patients on Rowan ward in Harrogate (mixed sex older person’s functional and dementia) out of 14 available beds – 5 vacant beds available.
 18. It is anticipated that the future provision of 18 functional older person’s beds on Moor Croft ward and 18 dementia beds on Wold View ward in York will safely accommodate the older person’s requirements. This is also supported by the previous bed modelling tools and through regular review of the local bed usage metrics.

19. There will be a reduction of 2 adult beds from Harrogate and York when Foss Park becomes operational in April 2020, providing 36 adult beds in total. Currently there are 38 beds available - 14 on Cedar Ward in Harrogate and 24 beds at Peppermill Court in York.
20. The beds at Foss Park, in adult and older person's services, will be identified as *locality* beds and not identified as belonging to *Harrogate* or *York*. This is crucial to ensuring an equitable approach which avoids any disadvantage. Equally we are keen to make sure that clinical priority dictates need so that beds can be used efficiently and in a clinically focussed manner.
21. We have seen in Hambleton and Richmondshire that a focus on clinically appropriate admissions, and a proactive approach to support early safe discharge has significantly reduced bed usage and lengths of stay. The learning and success from this approach is already feeding into planning discussions in preparation for the opening of Foss Park.

Implications

- **Financial** – The development of the Hambleton and Richmondshire hub is being met from TEWV capital reserves
- **Human Resources** – A management of change process within TEWV will be facilitated prior to transfer of services into the new hub
- **Equalities** – A refreshed equality impact assessment will be completed prior the Full Business Case being approved
- **Legal** – N/A
- **Crime and Disorder** - N/A
- **Information Technology (IT)** – The new hub will embrace the most up to date technology to support remote working and expected levels of connectivity
- **Property** – N/A

Conclusions

The development of a new mental health hospital is a hugely exciting opportunity for the locality and viewed by local service users and carers as a new start in inpatient mental health provision, moving away from a traditional approach based on an over-reliance of beds, towards a community facing ethos of keeping people safe and properly supported at home whenever clinically appropriate.

Foss Park will offer modern healthcare facilities which provide a safe and comfortable environment and this will significantly improve service users and carer's experiences of receiving inpatient care. Additionally, the high quality accommodation and abundance of space available maximises service user choice both indoors and outdoors and will support healing processes.

Recommendations

The committee is asked to review and note this paper.

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